



**famous | brands**

*you're in good company*

Summarised results  
for the year ended 28 February 2015



CELEBRATING 20 YEARS  
ON THE JSE

## Financial highlights

Revenue up to R3.3 billion

+16%

Revenue (Rm)



Operating margin up to record high of

20.5%

Operating margin (%)



Dividends up to 355 cents per share

+18%

Dividends per share (cents)



Operating profit up to R672 million

+19%

Operating profit (Rm)



Headline earnings per share up to 467 cents

+15%

Headline earnings per share (cents)



Record number of new restaurants opened

258

New restaurants opened



## Overview

### GROUP PERFORMANCE

#### Vision 2015 successfully executed

The Group's stated goal, set down in 2013, was "To become Africa's first choice integrated branded food services franchisor by 2015 by building capability across the business and providing a holistic solution to investment partners and consumers". During the reporting period the Group successfully concluded the achievement of this goal through its ongoing strategy of leveraging skills and scale across the three pillars of its business – Brands, Manufacturing and Logistics.

### FINANCIAL RESULTS

In the year under review, the Group recorded its 14th consecutive year of growth, reporting record turnover and profit. This strong set of results, delivered in extremely testing trading conditions, is a reflection of strong system-wide sales in the franchise Brand business and continued improvement in efficiencies and cost containment in the Logistics and Manufacturing divisions.

Revenue increased by 16% to R3.3 billion (2014: R2.8 billion) and operating profit rose 19% to R672 million (2014: R566 million). A best-ever operating margin of 20.5% was achieved.

Headline earnings per share improved by 15% to 467 cents per share (2014: 406 cents per share).

Cash generated by operations after changes in working capital grew by 20% to R713 million (2014: R594 million).

After tax payments of R202 million (2014: R167 million) and dividend payments of R327 million (2014: R271 million), totalling R529 million (2014: R438 million), net cash retained from operations increased to R184 million (2014: R152 million).

Net capital expenditure of R96 million (2014: R112 million) was incurred on the acquisition of the Wakaberry™ Frozen Yoghurt Bar business, supply chain expansion, fleet upgrade and enhancement of IT systems.

No bank finance was raised during the period.

The Group remained ungeared and has net cash on hand of R126 million (2014: R91 million), positioning the business to capitalise on organic and acquisitive growth opportunities as they arise.

### OPERATING REVIEWS

#### Franchising

The Group's Franchising division consists of three regions: South Africa, Rest of Africa and International (United Kingdom (UK), the Middle East and Mauritius).

Across the Group's total franchise network, system-wide sales (which include new restaurants opened) increased by 10%, while like-on-like sales grew by 4%.

A record number of 258 new restaurants were opened across the brand portfolio, bringing the Group's total restaurant network to 2 545. During the period 160 restaurants were revamped.

### SOUTH AFRICA

#### Overview

In the context of continued pressure on consumers' discretionary spend, solid results were reported across the Group's mainstream and emerging brands portfolios.

Revenue increased by 14% to R615 million (2014: R538 million), while operating profit rose by 12% to R365 million (2014: R325 million). The operating profit margin declined to 59.4% from 60.4% in the prior year, reflecting slightly softer performances reported by Wimpy and Steers given constrained discretionary spend in the mainstream middle income market.

System-wide sales increased by 10% while like-on-like sales improved by 4%.

In the year under review, 213 restaurants were opened (2014: 144).

Relationships at franchise level are positive, with franchise partners responding well to the Group's efforts to combat competitive threats across the various market segments. The programme of decentralisation through six Centres of Excellence started to pay dividends as closer relationships with franchise partners enabled management to react quicker to evolving market conditions.

The Group's ambition is to expand its presence in the table service evening dining environment, which affords strong growth opportunities for the business. Supplementing an internal focus on existing brands with offerings relevant to this market, management will also continue to explore suitable acquisition opportunities related specifically to this dining occasion.

The Group has set a target of 202 new restaurants for the year ahead.

### REST OF AFRICA

With 20 years of experience, and representation in 16 countries, Famous Brands has a strong presence in the Rest of Africa, and robust ambitions to up-weight that position.

System-wide sales improved by 18%, while like-on-like sales grew by 5%. This region's contribution to total system-wide Group sales is 9%.

During the period 41 (2014: 16) new restaurants were opened in the region, of which 15 were Debonairs Pizza restaurants, including the brand's maiden offering in Benguela in Angola. After several years' absence, the Steers brand re-entered Botswana, opening a restaurant in Gaborone.

In pursuit of the Group's stated strategy to win the race to Africa, the target for new restaurants in the year ahead is 35, including a maiden entry into Ghana.

## **Overview** continued

### **INTERNATIONAL**

#### **UNITED KINGDOM**

While the economy showed signs of improvement, consumers remained cautious in the allocation of discretionary spend; in addition, the competitive climate in the QS/CD category intensified as new global offerings aggressively entered the market.

Notwithstanding this context, the division reported its best-ever performance based on intensified management of the cost base, and right-sizing the business in alignment with current economic conditions.

Revenue in Sterling decreased by 3% while revenue in Rand terms improved by 11% to R102 million (2014: R92 million). The foreign currency translation gain amounted to R12 million. Operating profit rose by 60% to R21 million (2014: R13 million). The operating profit margin improved to a record high of 20.1% from 14.0% in the comparative period.

During the period two new Wimpy restaurants were opened and three revamps were completed.

It is planned to open two further Wimpy restaurants in the forthcoming year.

The Group's stated intent has always been that the Wimpy UK platform will be used as a beachhead to grow Famous Brands' footprint in the years ahead. Based on the health of the Group's UK business, management is considering opportunities to expand activities and unlock the value of its investment, either via acquisition or joint ventures with suitable food services operators in the country. Shareholders will be apprised as developments unfold in this regard.

#### **INDIA**

After committing extensive resources to evaluating the Group's continued presence in this market, management concluded that the commercial case for investment was no longer viable. Accordingly, in consultation with the Group's partner, the Master Licence agreement was terminated in April 2015 and the two Debonairs Pizza restaurants in Mumbai closed.

#### **MIDDLE EAST**

Famous Brands continued to expand its footprint in this region with the opening of its maiden Steers and tashas restaurants in Dubai.

### **Supply chain**

The Group's Supply Chain consists of its Logistics and Manufacturing businesses, which are managed and measured separately.

Both divisions recorded exceptional results for the review period. Consolidated revenue increased by 17% to R2.5 billion (2014: R2.1 billion), while operating profit rose by 29% to R262 million (2014: R204 million). The operating margin improved to 10.4% from 9.5% in the comparative period.

#### **LOGISTICS**

Revenue reported by this division increased by 15% to R2.2 billion (2014: R1.9 billion), while operating profit rose by 16%. The operating profit margin remained in line with the prior year at 4.0%.

The division has budgeted capital expenditure of R36 million for the forthcoming year.

#### **MANUFACTURING**

This division delivered a particularly impressive performance, derived from substantial improvements in yields, further enhancements in cost management and a very strong full-year contribution from the Coega Cheese business.

Revenue grew by 24% to R1.3 billion (2014: R1.0 billion), while operating profit increased by a remarkable 36% to R173 million (2014: R127 million). The division's operating margin improved to 13.7% from 12.5% in the prior year.

Capital expenditure of R18 million has been budgeted for the year ahead to boost capacity and capability in the business.

### **Subsequent event**

#### **CORPORATE ACTION: ACQUISITION OF 75% IN CATER CHAIN FOOD SERVICES**

In April 2015, the Group acquired a controlling 75% stake in Cater Chain Food Services, a local business which manufactures and distributes primarily red meat products to customers across South Africa and into certain markets in Africa. This transaction affords Famous Brands the opportunity to integrate currently outsourced business into the facility and provides additional storage capacity in terms of the Group's bulk beef requirements. The purchase consideration fell below the threshold of a categorised transaction in terms of the Listings Requirements of the JSE Limited and was settled from cash reserves.

### **Directorate**

The Group has committed to transform the composition of the Board to improve compliance with JSE regulations and related legislation and to co-opt a wider range of expertise and experience to better equip the business to achieve its strategic ambitions.

On 24 February 2015 Mr Norman Adami was appointed as an Independent non-executive director and a member of the Audit and Risk Committee. He was formerly Executive Chairman of SAB Proprietary Limited and Partnership Director for SABMiller's global relationship with The Coca-Cola Company. The Group welcomes someone of Norman's stature to the Board and looks forward to his contribution.

With effect from 26 February 2015 Mr Khumo Shuenyane resigned as an Independent non-executive director and related Board Committees. The Board would like to thank him for his contribution and wishes him well for the future.

## Overview continued

### Prospects

The forecast for disposable income growth in the year ahead is conservative and continued uncertainty in the economic, political and labour environments will weigh further on consumer confidence.

In this context, growth in the forthcoming period is expected to be muted; however, the business' strong investment proposition will continue to afford above-average returns for shareholders. Management is confident that Famous Brands is sufficiently resilient, agile and innovative to surmount the challenges faced.

In preparation for the next five years of planned growth, the Group has launched its 2020 strategy, which centres on positioning Famous Brands to compete aggressively as one of the leading branded leisure and consumer product businesses in Africa and selected international markets. The key tenet of this strategy is the diversification of the Group through leveraging capabilities and building scale across the core pillars of the business. The necessary investment will continue to be made in people, processes and systems, as required.

The information and any forward looking statements as set out in this announcement have not been reviewed nor audited.

On behalf of the Board

**S L Botha**  
Independent Chairman

**K A Hedderwick**  
Group Chief Executive

### Notice of final dividend declaration number 41 and salient features

Notice is hereby given that a final gross dividend of 200 cents (2014: 170 cents) per ordinary share, payable out of income, has been declared in respect of the financial year ended 28 February 2015.

This will bring the total cash dividends to 355 cents (2014: 300 cents) per share for the 2015 financial year, an increase of 18%.

The salient dates for the payment of the final dividend are detailed below:

Dividend declaration date	Friday, 22 May 2015
Last day to trade cum-dividend	Friday, 3 July 2015
Shares commence trading ex-dividend	Monday, 6 July 2015
Record date	Friday, 10 July 2015
Payment of dividend	Monday, 13 July 2015

Share certificates may not be dematerialised or rematerialised between Monday, 6 July 2015 and Friday, 10 July 2015, both dates inclusive.

In terms of Dividends Tax legislation, the following additional information is disclosed:

- The local dividend tax rate is 15%.
- The net local dividend amount is 170 cents per share (2014: 144.5 cents per share) for shareholders liable to pay the Dividends Tax and 200 cents per share (2014: 170 cents per share) for shareholders exempt from paying the Dividends Tax.
- The issued share capital of Famous Brands is 99 812 435 ordinary shares.
- Famous Brands' tax reference number is 9208085846.

By order of the Board

**K Ntlha**  
Midrand  
22 May 2015

## Summarised consolidated statement of financial position

at 28 February 2015

	2015 R000	2014 Restated* R000
<b>Assets</b>		
<b>Non-current assets</b>	<b>1 196 839</b>	1 139 928
Property, plant and equipment	208 951	196 244
Intangible assets	922 576	879 675
Investments in associates	57 568	52 934
Deferred taxation	7 744	11 075
<b>Current assets</b>	<b>655 421</b>	552 911
Inventories	186 513	177 511
Trade and other receivables	316 276	277 867
Current tax assets	26 404	6 834
Cash and cash equivalents	126 228	90 699
<b>Total assets</b>	<b>1 852 260</b>	1 692 839
<b>Equity and liabilities</b>		
Equity attributable to owners of Famous Brands Limited	1 389 388	1 224 365
Non-controlling interests	27 766	10 583
<b>Total equity</b>	<b>1 417 154</b>	1 234 948
<b>Non-current liabilities</b>	<b>58 702</b>	53 735
Deferred taxation and lease liabilities	58 702	53 735
<b>Current liabilities</b>	<b>376 404</b>	404 156
Trade and other payables	331 256	298 278
Non-controlling shareholder loans	24 449	29 344
Short-term portion of interest-bearing borrowings	–	65 000
Current tax liabilities	20 699	11 534
<b>Total liabilities</b>	<b>435 106</b>	457 891
<b>Total equity and liabilities</b>	<b>1 852 260</b>	1 692 839

\* Computer software has been reclassified from property, plant and equipment to intangible assets in order to enhance disclosure. Refer restatement note 6.

## Summarised consolidated statement of profit or loss and other comprehensive income

for the year ended 28 February 2015

	2015 R000	2014 R000	% change
<b>Revenue</b>	<b>3 283 342</b>	2 825 979	16
Cost of sales	<b>(1 832 522)</b>	(1 598 583)	
<b>Gross profit</b>	<b>1 450 820</b>	1 227 396	18
Selling and administrative expenses	<b>(778 796)</b>	(661 879)	18
<b>Operating profit</b>	<b>672 024</b>	565 517	19
Net interest expense	<b>(269)</b>	(3 212)	(92)
Share of profit of associates	<b>7 608</b>	5 140	
<b>Profit before taxation</b>	<b>679 363</b>	567 445	20
Taxation	<b>(194 651)</b>	(161 985)	
<b>Profit for the year</b>	<b>484 712</b>	405 460	20
<b>Other comprehensive income, net of taxation:</b>			
Exchange differences on translating foreign operations*	<b>(2 957)</b>	59 029	
<b>Total comprehensive income for the year</b>	<b>481 755</b>	464 489	
<b>Profit for the year attributable to:</b>			
Owners of Famous Brands Limited	<b>465 756</b>	401 637	
Non-controlling interests	<b>18 956</b>	3 823	
	<b>484 712</b>	405 460	
<b>Total comprehensive income attributable to:</b>			
Owners of Famous Brands Limited	<b>462 799</b>	460 666	
Non-controlling interests	<b>18 956</b>	3 823	
	<b>481 755</b>	464 489	
<b>Earnings per share (cents)</b>			
Basic earnings per share	<b>468</b>	406	15
Diluted earnings per share	<b>468</b>	405	16

\* This item may be reclassified subsequently to profit or loss.

## Summarised consolidated statement of changes in equity

for the year ended 28 February 2015

	2015 R000	2014 R000
<b>Balance at the beginning of the year</b>	<b>1 234 948</b>	1 000 088
Group total comprehensive income for the year	<b>481 755</b>	464 489
Group dividends to shareholders	<b>(327 389)</b>	(270 946)
Share-based payments	<b>1 992</b>	3 248
Issue of share capital and share premium	<b>24 106</b>	37 775
Non-controlling interest arising on business combination	<b>1 742</b>	508
Disposal of non-controlling interest	<b>-</b>	(214)
<b>Balance at the end of the year</b>	<b>1 417 154</b>	1 234 948

## Summarised consolidated statement of cash flows

for the year ended 28 February 2015

	2015 R000	2014 Restated* R000
<b>Cash generated before changes in working capital</b>	<b>716 902</b>	601 756
Increase in inventories	<b>(5 066)</b>	(9 955)
Increase in receivables	<b>(36 694)</b>	(22 674)
Increase in payables	<b>38 093</b>	24 432
<b>Cash generated from operations</b>	<b>713 235</b>	593 559
Net interest paid	<b>(269)</b>	(3 212)
Taxation paid	<b>(201 524)</b>	(166 748)
Cash available from operating activities	<b>511 442</b>	423 599
Dividends paid	<b>(326 969)</b>	(271 125)
<b>Net cash inflow from operating activities</b>	<b>184 473</b>	152 474
<b>Cash flow from investing activities</b>		
Additions to property, plant and equipment	<b>(46 124)</b>	(38 637)
Intangible assets acquired	<b>(9 382)</b>	(12 925)
Proceeds from disposal of property, plant and equipment	<b>3 098</b>	1 809
Proceeds from disposal of intangible assets	<b>375</b>	250
Dividends received from associates	<b>2 975</b>	-
Net cash outflow on disposal of subsidiary	<b>-</b>	(221)
Net cash outflow on acquisition of business operations	<b>-</b>	(5 500)
Net cash outflow on investment in subsidiary	<b>(47 334)</b>	(9 022)
Net cash outflow on investment in associates	<b>-</b>	(47 794)
<b>Net cash outflow from investing activities</b>	<b>(96 392)</b>	(112 040)
<b>Cash flow from financing activities</b>		
Borrowings repaid	<b>(65 000)</b>	(100 827)
Proceeds from issue of equity instruments of Famous Brands Limited	<b>24 106</b>	37 775
Cash (repaid to)/contributed by non-controlling shareholders	<b>(4 895)</b>	17 061
<b>Net cash outflow from financing activities</b>	<b>(45 789)</b>	(45 991)
Net increase/(decrease) in cash and cash equivalents	<b>42 292</b>	(5 557)
Foreign currency effect	<b>(6 763)</b>	11 520
Cash and cash equivalents at the beginning of the year	<b>90 699</b>	84 736
<b>Cash and cash equivalents at the end of the year</b>	<b>126 228</b>	90 699

\* Computer software has been reclassified from property, plant and equipment to intangible assets in order to enhance disclosure. Refer restatement note 6.



## Primary (business units) and secondary (geographical) segment report

for the year ended 28 February 2015

	2015 R000	2014 R000	% change
<b>Revenue</b>			
Franchising and Development	615 038	537 817	14
Supply Chain*	2 506 610	2 145 105	17
Manufacturing	1 257 691	1 010 541	24
Logistics	2 223 196	1 937 787	15
Eliminations	(974 277)	(803 223)	21
Corporate	1 740	1 355	
South Africa	3 123 388	2 684 277	16
International	159 954	141 702	13
Rest of Africa	57 484	49 786	15
UK	102 470	91 916	11
<b>Total</b>	<b>3 283 342</b>	<b>2 825 979</b>	<b>16</b>
<b>Operating profit</b>			
Franchising and Development	365 353	324 925	12
Supply Chain*	261 725	203 513	29
Manufacturing	172 538	126 663	36
Logistics	89 187	76 850	16
Corporate	1 349	1 248	
South Africa	628 427	529 686	19
International	43 597	35 831	22
Rest of Africa	23 013	22 959	–
UK	20 584	12 872	60
<b>Total</b>	<b>672 024</b>	<b>565 517</b>	<b>19</b>

\* The Retail business within the Supply Chain segment has been reclassified from Logistics to Manufacturing.

## Statistics and ratios

for the year ended 28 February 2015

	2015	2014	% change
<b>Earnings per share (cents)</b>			
Basic earnings per share	468	406	15
Diluted earnings per share	468	405	16
Headline earnings per share	467	406	15
Diluted headline earnings per share	467	405	15
<b>Dividends per share (cents)</b>	<b>355</b>	<b>300</b>	<b>18</b>
Interim	155	130	19
Final	200	170	18
<b>Ordinary shares (000)</b>			
In issue (excluding treasury shares of 5 000 (2014: Nil))	99 807	99 242	
Weighted average	99 581	98 942	
Diluted weighted average	100 236	99 577	
<b>Operating profit margin (%)</b>	<b>20.5</b>	<b>20.0</b>	
<b>Dividend cover on headline earnings (times)</b>	<b>1.3</b>	<b>1.4</b>	

## Notes to the summarised consolidated financial statements

for the year ended 28 February 2015

Famous Brands Limited (the company) is a South African registered company. The summarised consolidated financial statements of the company comprise the company and its subsidiaries (together referred to as the Group) and the Group's interest in associates.

### 1. Statement of compliance

These summarised consolidated financial statements have been prepared in accordance with the recognition and measurement criteria of International Financial Reporting Standards (IFRS), the presentation as well as disclosure requirements of IAS 34 *Interim financial reporting* applied to year-end reporting, the SAICA financial reporting pronouncements issued by the Financial Reporting Standards Council, the JSE Listings Requirements, and the Companies Act of South Africa.

### 2. Basis of preparation

The summarised consolidated financial statements do not include all the information and disclosures required for the full set of audited consolidated financial statements, and should be read in conjunction with the full set of the audited Annual Financial Statements which will be available on our website at [www.famousbrands.co.za](http://www.famousbrands.co.za) from 19 June 2015.

The Group's audited Annual Financial Statements and the summarised consolidated financial statements as at and for the year ended 28 February 2015 were prepared on the going concern basis. The accounting policies applied in the presentation of the summarised consolidated financial statements are consistent with those applied for the year ended 28 February 2014, except for new standards that became effective for the Group's financial period beginning 1 March 2014, refer to note 3.

The summarised consolidated financial statements were prepared on the historical cost basis, under the supervision of Norman Richards, Group Financial Director.

### 3. Changes in accounting policies

The Group has adopted all the new, revised or amended accounting standards which were effective for the Group from 1 March 2014, none of which had a material impact on the Group.

	2015 R000	2014 R000
<b>4. Earnings and headline earnings per share</b>		
<b>Reconciliation between earnings and diluted earnings</b>		
Profit attributable to equity holders of Famous Brands Limited	465 756	401 637
Adjustment for:		
After taxation interest receivable on future share placements	3 348	1 487
Diluted earnings	469 104	403 124
Earnings per share (cents)		
Basic	468	406
Diluted	468	405
<b>Reconciliation between headline earnings and diluted headline earnings</b>		
Profit attributable to equity holders of Famous Brands Limited	465 756	401 637
After taxation loss on disposal of property, plant and equipment	(526)	433
After taxation remeasurements included in equity-accounted earnings of associates	(29)	(128)
Headline earnings	465 201	401 942
Adjustment for:		
After taxation interest receivable on future share placements	3 348	1 487
Diluted headline earnings	468 549	403 429
Headline earnings per share (cents)		
Basic	467	406
Diluted	467	405

**Notes to the summarised consolidated financial statements** continued

for the year ended 28 February 2015

	2015 R000	2014 R000
<b>5. Capital expenditure and commitments</b>		
<b>Invested*</b>	<b>55 506</b>	51 562
Property, plant and equipment	46 124	38 637
Intangible assets	9 382	12 925
<b>Authorised, not yet contracted*</b>	<b>83 265</b>	52 389
Property, plant and equipment	68 028	39 965
Intangible assets	15 237	12 424

\* Computer software has been reclassified from property, plant and equipment to intangible assets in order to enhance disclosure. Refer restatement note 6.

**6. Restatement of comparative figures**

The carrying amount of computer software was reclassified from property, plant and equipment to intangible assets. The impact of the reclassification is set out below:

	Previously reported R000	Adjustment R000	Restated R000
<b>Statement of financial position</b>			
<i>at 28 February 2014</i>			
Property, plant and equipment	205 575	(9 331)	196 244
Intangible assets	870 344	9 331	879 675
	1 075 919	–	1 075 919
<b>Statement of cash flows</b>			
<i>for the year ended 28 February 2014</i>			
<b>Cash flow from investing activities</b>			
Additions to property, plant and equipment	(44 070)	5 433	(38 637)
Intangible assets acquired	(7 492)	(5 433)	(12 925)
	(51 562)	–	(51 562)

**7. Related party transactions**

The Group entered into various sale and purchase transactions with related parties, in the ordinary course of business, on an arm's length basis. The nature of related party transactions is consistent with those reported previously.

**8. Financial instruments**

There is no material difference between the fair values of the Group's financial instruments and their carrying amounts.

**9. Business combinations**

During the year under review, the Group acquired a 70% stake in the Wakaberry™ Frozen Yoghurt Bar business, effective 1 April 2014.

**10. Subsequent events**

The Group acquired a 75% stake in Cater Chain Food Services, a local business distributing primarily red meat products across South Africa and into certain markets in Africa. The acquisition is with effect from 1 April 2015.

**11. Audit opinion**

These summarised consolidated financial statements for the year ended 28 February 2015 have been derived from the audited consolidated financial statements of Famous Brands Limited for the year ended 28 February 2015, on which the auditors, RSM Betty and Dickson (Johannesburg), have expressed an unmodified audit opinion.

A copy of the auditor's report, together with the accompanying financial information, can be obtained from the company's registered office. The auditor's report and the audited consolidated financial statements will be available on the company's website ([www.famousbrands.co.za](http://www.famousbrands.co.za)) from 19 June 2015.

The information as set out in this announcement has not been audited.

The Board of Directors of Famous Brands takes full responsibility for the preparation of this provisional report and for ensuring that the financial information has been correctly extracted from the underlying financial statements.

## Famous Brands Limited

Summarised results for the year ended 28 February 2015

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## Directors and administration

### Famous Brands Limited

Incorporated in the Republic of South Africa

Registration number: 1969/004875/06

JSE share code: FBR

ISIN code: ZAE000053328

### Directors

NJ Adami, SL Botha (Independent Chairman), CH Boulle, P Halamandaris, P Halamandaris (Jnr), T Halamandaris, JL Halamandres, KA Hedderwick (Group Chief Executive)\*, DP Hele (Chief Executive Officer – Food Services)\*, NS Richards (Group Financial Director)\* and BL Sibiya.

*\*Executive*

### Company Secretary

K Ntlha

### Registered office

478 James Crescent, Halfway House, Midrand, 1685

PO Box 2884, Halfway House, 1685

Telephone: +27 11 315 3000

Email: [investorrelations@famousbrands.co.za](mailto:investorrelations@famousbrands.co.za)

Website address: [www.famousbrands.co.za](http://www.famousbrands.co.za)

### Transfer secretaries

Link Market Services Proprietary Limited

Registration number: 2000/007239/07

Rennie House, 19 Ameshoff Street, Braamfontein, 2001

PO Box 4844, Johannesburg, 2000

### Sponsor

The Standard Bank of South Africa Limited

Registration number: 1969/017128/06

30 Baker Street, Rosebank, 2196

### Auditors

RSM Betty & Dickson (Johannesburg)

### Bankers

Absa Bank Limited

Bidvest Bank Limited

FirstRand Bank Limited

Investec Bank Limited

Nedbank Limited

Standard Bank Limited



**Contact information**

Tel: +27 11 315 3000  
investorrelations@famousbrands.co.za

478 James Crescent,  
Midrand, South Africa, 1685

[www.famousbrands.co.za](http://www.famousbrands.co.za)